Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public.

OMB No. 1545-0047 Open to Public

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

Α	For the	2022 calendar year, or tax year beginning $\mathrm{JUL}1,2022$	JUN 30, 202	3
			D Employer ident	ification number
_ ;	Check if applicable	2:		
	Addres change	MENTAL HEALTH COLLABORATIVE, INC.		
F	Name		83-3765	472
F	lchange	•		
F	return Fiṇal_,	Number and street (or P.O. box if mail is not delivered to street address) 149 WOOD STREET		25-1660
	—lreturn/ termin-			783,303.
	ated Amend	City or town, state or province, country, and ZIP or foreign postal code	G Gross receipts \$	
F	⊥return ∏Applica	HOPKINION, MA 01740	H(a) Is this a group	
	tion pendin	F Name and address of principal officer: ADDIE ROSENDERG		es? Yes X No
		SAME AS C ABOVE	H(b) Are all subordinates	
			 1	a list. See instructions
	Websit		H(c) Group exempt	
			ear of formation: 2019	M State of legal domicile; MA
P		Summary		
ø	1 1	Briefly describe the organization's mission or most significant activities: ${\hbox{\tt TO}}\ {\hbox{\tt BUILD}}$	RESILIENT C	OMMUNITIES
Governance	'	THROUGH MENTAL HEALTH EDUCATION AND AWARENES	S. WE DO THI	S BY
j.	2	Check this box if the organization discontinued its operations or disposed of n	nore than 25% of its net	
ŏ	3	Number of voting members of the governing body (Part VI, line 1a)	3	
<u>ھ</u>	4	Number of independent voting members of the governing body (Part VI, line 1b)	4	
es	5	Total number of individuals employed in calendar year 2022 (Part V, line 2a)	5	
Ϋ́	6	Total number of volunteers (estimate if necessary)		
Activities		Total unrelated business revenue from Part VIII, column (C), line 12		a 0.
4		Net unrelated business taxable income from Form 990-T, Part I, line 11		b 0.
			Prior Year	Current Year
Φ	8	Contributions and grants (Part VIII, line 1h)	196,863	. 339,864.
ğ	1	Program service revenue (Part VIII, line 2g)	107,015	. 50,550.
Revenue		Investment income (Part VIII, column (A), lines 3, 4, and 7d)	36,357	. 18,581.
Œ		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	32,581	-12,293.
		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	372,816	. 396,702.
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)	0	. 0.
		Benefits paid to or for members (Part IX, column (A), line 4)	0	. 0.
Ś	1		176,764	. 302,880.
Expenses	16a	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	0	. 0.
be	b	Total fundraising expenses (Part IX, column (D), line 25) 43,369.		
ŵ		Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	67,058	. 108,360.
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	243,822	. 411,240.
	19	Revenue less expenses. Subtract line 18 from line 12	128,994	4 4
Net Assets or Fund Balances			Beginning of Current Yea	
ets	20	Total assets (Part X, line 16)	953,520	990,795.
Ass	21	Total liabilities (Part X, line 26)	34,083	
Net	22	Net assets or fund balances. Subtract line 21 from line 20	919,437	
	art II	Signature Block	,	, , , , , , , , , , , , , , , , , , , ,
		Ities of perjury, I declare that I have examined this return, including accompanying schedules and sta	tements, and to the best of	my knowledge and belief, it is
		t, and complete. Declaration of preparer (other than officer) is based on all information of which prep	•	,,
		, , , , , , , , , , , , , , , , , , , ,		
Sig	n	Signature of officer	Date	
He		ABBIE ROSENBERG, EXECUTIVE DIRECTOR		
	Ĭ	Type or print name and title		
		Print/Type preparer's name Preparer's signature	Date Check	PTIN
Pai	d	SANDRA M. BROWN, CPA SANDRA M. BROWN, CP		P01614103
		Firm's name SMITH, SULLIVAN & BROWN, P.C.	Firm's EIN	43-1985162
	Only	Firm's address 80 FLANDERS ROAD - SUITE #302	THITSEIN	
	,	WESTBOROUGH, MA 01581	Phone no. (508) 871-7178
Ma	v the IC	S discuss this return with the preparer shown above? See instructions	[1 HOHE HO. (X Yes No
ivia	y 111 0 11	to disouss this feturit with the preparet shown above? See instructions		165 110

Par	Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission: TO BUILD RESILIENT COMMUNITIES THROUGH MENTAL HEALTH EDUCATION AND
	AWARENESS. WE DO THIS BY TEACHING MENTAL HEALTH LITERACY TO SCHOOLS,
	ORGANIZATIONS AND WHOLE COMMUNITIES. WE ARE DEDICATED TO ENDING STIGMA
	AND IMPROVING MENTAL HEALTH LITERACY ACROSS COMMUNITIES IN THE U.S. BY
2	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$ 299,449 · including grants of \$) (Revenue \$ 50,550 ·
	AT MENTAL HEALTH COLLABORATIVE ("MHC"), WE IMPLEMENT TIER ONE UNIVERSAL
	PROGRAMS THAT ARE PROVEN TO BE EQUITABLE FOR ALL COMMUNITIES AND
	AUDIENCES. ALL PROGRAMS ARE EVIDENCE-BASED, DELIVERED BY EXPERIENCED
	CLINICIANS AND EDUCATORS, AND COVER ALL FOUR COMPONENTS OF MENTAL
	HEALTH LITERACY: DECREASING STIGMA, PROMOTING POSITIVE MENTAL HEALTH,
	UNDERSTANDING MENTAL ILLNESSES, AND ENHANCING HELP-SEEKING EFFICACY.
	ALL PARTICIPANTS WHO TAKE OUR TRAINING COURSES WALK AWAY WITH
	POTENTIALLY LIFE-SAVING KNOWLEDGE. WE DELIVER OUR PROGRAMMING TO
	EDUCATORS, STUDENTS, COACHES, PARENTS/GUARDIANS, YOUNG ADULTS,
	COMMUNITY MEMBERS, ORGANIZATIONS, AND WORKPLACES. WE FUNDRAISE SO THAT
	WE CAN DELIVER OUR PROGRAMMING TO UNDERSERVED AND HIGH-NEEDS
	COMMUNITIES PRO BONO. WE ARE WORKING HARD TO PROMOTE AND IMPLEMENT OUR
4b	(Code:) (Expenses \$ including grants of \$) (Revenue \$
40	(Code:) (Expenses \$ including greats of \$) (Payanua \$
4c	(Code:) (Expenses \$
4c	(Code:) (Expenses \$ including grants of \$) (Revenue \$
4c	(Code:) (Expenses \$ including grants of \$) (Revenue \$
4c	(Code:) (Expenses \$ including grants of \$) (Revenue \$
4c	(Code:) (Expenses \$ including grants of \$) (Revenue \$
4c	(Code:) (Expenses \$ including grants of \$) (Revenue \$
4c	(Code:) (Expenses \$
4c	(Code:) (Expenses \$ including grants of \$) (Revenue \$
4c	(Code:) (Expenses \$ including grants of \$) (Revenue \$
4c	(Code:) (Expenses \$ including grants of \$) (Revenue \$
4c	(Code:) (Expenses \$ including grants of \$) (Revenue \$
4c	(Code:) (Expenses \$
4c	Other program services (Describe on Schedule O.)
4d	

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			37
_	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			v
_	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	_		х
_	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			x
•	Schedule D, Part III	8		
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?	_		x
40	If "Yes," complete Schedule D, Part IV	9		
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments	40		x
44	or in quasi endowments? If "Yes," complete Schedule D, Part V If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,	10		
11	as applicable.			
9	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
а	0.44	11a	Х	
h	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total	1 Ia		
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		х
c	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total	110		
•	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		х
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		Х
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		Х
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		Х
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			37
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			₩.
40	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	4.		Х
47	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	47		x
10	column (A), lines 6 and 11e? <i>If</i> "Yes," <i>complete Schedule G, Part I.</i> See instructions Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	17		
18	1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	10		
19	complete Schedule G, Part III	19		х
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		 -
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		х

Part IV	Checklist	of Required	Schedules	(continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			v
04 -	Schedule J	23		X
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25 a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			ĺ
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			v
00	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		x
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		X
	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b?//	28c		х
29	"Yes," complete Schedule L, Part IV Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and	34		Х
35.2	Part V, line 1 Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	JJa		
-	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?		37	
Pa	Note: All Form 990 filers are required to complete Schedule O rt V Statements Regarding Other IRS Filings and Tax Compliance	38	Х	<u> </u>
1 4	Check if Schedule O contains a response or note to any line in this Part V			
	Chook it Concount Contains a response of flote to any line in this fait v		Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable		. 50	
	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable 1b			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c		

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

				Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,				
	filed for the calendar year ending with or within the year covered by this return	2a 8			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns	ns?	2b	Х	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?		3a		X
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule	0	3b		
	At any time during the calendar year, did the organization have an interest in, or a signature or other				
	financial account in a foreign country (such as a bank account, securities account, or other financial		4a		Х
b	If "Yes," enter the name of the foreign country				
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial A	ccounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		5a		Х
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transa		5b		Х
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?		5с		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the				
	any contributions that were not tax deductible as charitable contributions?		6a		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contribut	ions or gifts			
	were not tax deductible?		6b		
7	Organizations that may receive deductible contributions under section 170(c).				
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and ser	vices provided to the payor?	7a		X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?		7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	•			
	to file Form 8282?		7с		X
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit of		7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit control		7f		Х
g	If the organization received a contribution of qualified intellectual property, did the organization file Fo		7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization		7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained				
_	sponsoring organization have excess business holdings at any time during the year?		8		
9	Sponsoring organizations maintaining donor advised funds.		00		
a			9a 9b		
10	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? Section 501(c)(7) organizations. Enter:		90		
а	Initiation fees and capital contributions included on Part VIII, line 12	10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b			
11	Section 501(c)(12) organizations. Enter:	100			
	Gross income from members or shareholders	11a			
b	Gross income from other sources. (Do not net amounts due or paid to other sources against				
-	amounts due or received from them.)	11b			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form		12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.				
а	Is the organization licensed to issue qualified health plans in more than one state?		13a		
	Note: See the instructions for additional information the organization must report on Schedule O.				
b	Enter the amount of reserves the organization is required to maintain by the states in which the				
	organization is licensed to issue qualified health plans	13b			
С	Enter the amount of reserves on hand	13c			
14a			14a		X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedu		14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remune				
	excess parachute payment(s) during the year?		15		X
	If "Yes," see the instructions and file Form 4720, Schedule N.				
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment	t income?	16		X
	If "Yes," complete Form 4720, Schedule O.				
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any ac		١.		
	that would result in the imposition of an excise tax under section 4951, 4952 or 4953?		17		
	If "Yes," complete Form 6069.				

232005 12-13-22

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
b	Enter the number of voting members included on line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6		Х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a		X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b		Х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	on Schedule O how this was done	12c	X	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		37	
а	The organization's CEO, Executive Director, or top management official	15a	Х	37
b	Other officers or key employees of the organization	15b		Х
46	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			v
	taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's	401		
800	exempt status with respect to such arrangements?	16b		
	tion C. Disclosure			
17 10	List the states with which a copy of this Form 990 is required to be filed MA Section 6104 requires an erganization to make its Forms 1023 (1024 or 1024 A if applicable), 990, and 990 T (section 501(c)(3)).	e only) avail	able
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3) for public inspection. Indicate how you made these available. Check all that apply.	o orny	, avalla	aDIE
	Own website Another's website X Upon request Other (explain on Schedule O)			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, an	d fina	ncial	
13	statements available to the public during the tax year.	u midi	icial	
20	State the name, address, and telephone number of the person who possesses the organization's books and records			
_0	THE ORGANIZATION - (508) 625-1660			
	149 WOOD STREET, HOPKINTON, MA 01748			

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

Check this box if neither the organization (A)	(B)				C)			(D)	(E)	(F)
Name and title	Average			Pos	itior			Reportable	Reportable	Estimated
Name and the	hours per	(do box	not c	heck ss pe	more rson	than	one h an	compensation	compensation	amount of
	week					or/trus		from	from related	other
	(list any	octor						the	organizations	compensation
	hours for	or dire	a)			rted		organization	(W-2/1099-MISC/	from the
	related	stee	ruste		۵	beusa		(W-2/1099-MISC/	1099-NEC)	organization
	organizations	Jal tru	onal		ploye	com		1099-NEC)		and related
	below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	rmer			organizations
(1) ABBIE ROSENBERG	50.00	드	드	0	ž	Ξē	꼰			
EXECUTIVE DIRECTOR	33733	1		x				135,345.	0.	8,751
(2) ELLEN WINTHROP	5.00							200,020		3,732
PRESIDENT		X		х				0.	0.	0 .
(3) JOSHUA LEVITT	5.00									
TREASURER		Х		х				0.	0.	0.
(4) BRIAN GROSS	2.00									
SECRETARY		Х		Х				0.	0.	0
(5) ALI BALSTER	2.00									
VICE PRESIDENT		Х		Х				0.	0.	0
(6) ELLEN SCORDINO	2.00									
BOARD MEMBER		Х						0.	0.	0 .
		1								
	-									
		1								
		1								
		1								
		1								
		1								
		1								
		<u> </u>	L_	L			L			

Page 8

	Name and title	Average hours per week	box	not c	ss pe	itior more rson	than is bot or/trus	h an	Reportable compensation from	Reportable compensation from related		Est am	imate ount o other	
		(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC/ 1099-NEC)	organizations (W-2/1099-MISC 1099-NEC)	/	omp fro orga and	pensa om the inizati relate nizatio	e on ed
											+			
											\perp			
											+			
											+			
											\bot			
	Subtotal								135,345.).	8	3,7	
	Total from continuation sheets to Part V								135,345.		0.	2	7	0. 51.
a 2	Total (add lines 1b and 1c) Total number of individuals (including but r								·		<u>, •</u>		, ,	<u> </u>
	compensation from the organization								•	•				1
3	Did the organization list any former officer,	director trust	ee l	CEV 6	-mnl	love	e 0	r hic	nhest compensated emr	olovee on			Yes	No
Ū	line 1a? If "Yes," complete Schedule J for s										3	3		Х
4	For any individual listed on line 1a, is the su and related organizations greater than \$15	-		-					•	-	4	1		Х
5	Did any person listed on line 1a receive or										📑			
Sec	rendered to the organization? If "Yes," contion B. Independent Contractors	plete Schedul	e J f	or s	uch _I	pers	son .				5	5		X
1	Complete this table for your five highest co	mpensated in	depe	ende	ent c	onti	racto	ors t	that received more than	\$100,000 of comp	ensatic	on fr	om	
	the organization. Report compensation for	the calendar y	ear	endi	ng v	vith	or w	ithir		year.				
	(A) Name and business	address	N	INC	3				(B) Description of s	services	Com	(C) npen) satio	า
2	Total number of independent contractors (including but n	ot li	mite	d to	tho	se li	stec	d above) who received n	nore than				
	\$100,000 of compensation from the organi	•					0		•				000	2000
											For	rm ម	ツ (2	2022)

14461031 807818 MEN5472

Pa	rt VI	II Statement of Revenue		•			<u> </u>
		Check if Schedule O contains a response or no	ote to any line	e in this Part VIII			
				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
Program Service Contributions, Gifts, Grants Revenue and Other Similar Amounts	k c c f	Related organizations Government grants (contributions) All other contributions, gifts, grants, and similar amounts not included above Noncash contributions included in lines 1a-1f Total. Add lines 1a-1f Bus TRAININGS AND WORKSHOP 6	7,375. 2,489. siness Code 11430	339,864.	50,550.		
P.	f	All other program service revenue					
	3	Investment income (including dividends, interest, a other similar amounts)	and	50,550. 13,933.			13,933.
	4 5	Income from investment of tax-exempt bond proce Royalties	eds	. ,			
	6 a	Gross rents 6a 6b					
		Net rental income or (loss)	(ii) Other				
Revenue		Less: cost or other basis and sales expenses 7b 358,824. Gain or (loss) 7c 4,648.					
		Net gain or (loss)		4,648.			4,648.
Other			3,680. 7,777.				
				-14,097.			-14,097.
		Part IV, line 19 Less: direct expenses 9a 9b					
		AL 1.1					
	ŀ	and allowances 10a 10b					
		Net income or (loss) from sales of inventory					
Miscellaneous Revenue	11 a	MISCELLANEOUS REVENUE 9	0 0 0 0 9	1,804.	1,804.		
eve							
Misc	c	All other revenue					
	•	Total. Add lines 11a-11d		1,804.			
	12	Total revenue. See instructions		396,702.	52,354.	0.	4,484.

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Dο	Check if Schedule O contains a respon-	(A)	(B)	(C)	(D)
	8b, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,	000 045	150 005	04 460	06 500
	trustees, and key employees	203,847.	152,885.	24,462.	26,500
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	FF 012	TO 020	2 (11	4 0.62
7	Other salaries and wages	77,913.	70,239.	3,611.	4,063
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)				
9	Other employee benefits	01 100	16 752	2 001	0 000
10	Payroll taxes	21,120.	16,753.	2,091.	2,276
11	Fees for services (nonemployees):				
а	Management				
b	Legal	00 500		00 500	
С	5 ······ F	22,798.		22,798.	
d	Lobbying				
е	ř –	2 2 5		0.055	
f	Investment management fees	2,065.		2,065.	
g	,	40.005	22 225	1 000	
	column (A), amount, list line 11g expenses on Sch O.)	40,235.	39,235.	1,000.	2.44
12	Advertising and promotion	3,168.	2,513.	314.	341
13	Office expenses	7,213.	1,174.	6,039.	
14	Information technology	2,764.	2,192.	274.	298
15	Royalties		5 544	F1.2	
16	Occupancy	7,200.	5,711.	713.	776
17	Travel				
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials	10.060	0.545	0.016	
19	Conferences, conventions, and meetings	10,963.	8,747.	2,216.	
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	0 500		0 50	
23	Insurance	2,730.		2,730.	
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If				
	line 24e amount exceeds 10% of line 25, column (A),				
	amount, list line 24e expenses on Schedule 0.)	^ 445			^ 44=
а	EVENT COSTS	9,115.		100	9,115
b	MISCELLANEOUS	109.		109.	
С					
d					
е	All other expenses				
25	Total functional expenses . Add lines 1 through 24e	411,240.	299,449.	68,422.	43,369
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				

balance Sneet			
Check if Schedule O contains a response or note to any line in this Part X	(A)	T	(B)
	Beginning of year		End of year
Cash - non-interest-bearing	42,608.	1	36,691.
Savings and temporary cash investments	143,652.	2	89,715.
Pledges and grants receivable, net	-	3	
Accounts receivable, net	85,838.	4	5,453.
Loans and other receivables from any current or former officer, director,			·
trustee, key employee, creator or founder, substantial contributor, or 35%			
controlled entity or family member of any of these persons		5	
Loans and other receivables from other disqualified persons (as defined			
under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
Notes and loans receivable, net		7	
Inventories for sale or use		8	
Prepaid expenses and deferred charges	10,762.	9	11,080.
Land, buildings, and equipment: cost or other			
basis. Complete Part VI of Schedule D 10a 1,974.			
Less: accumulated depreciation 10b 1,974.	0.	10c	0.
Investments - publicly traded securities	670,660.	11	847,856.
Investments - other securities. See Part IV, line 11		12	
Investments - program-related. See Part IV, line 11		13	
Intangible assets		14	
Other assets. See Part IV, line 11		15	
Total assets. Add lines 1 through 15 (must equal line 33)	953,520.	16	990,795.
Accounts payable and accrued expenses	34,083.	17	29,152.
Grants payable		18	
Deferred revenue		19	
Tax-exempt bond liabilities		20	
Escrow or custodial account liability. Complete Part IV of Schedule D		21	
Loans and other payables to any current or former officer, director,			
trustee, key employee, creator or founder, substantial contributor, or 35%			
controlled entity or family member of any of these persons		22	
Secured mortgages and notes payable to unrelated third parties		23	
Unsecured notes and loans payable to unrelated third parties		24	
Other liabilities (including federal income tax, payables to related third			
parties, and other liabilities not included on lines 17-24). Complete Part X		05	
of Schedule D	34,083.	25	29,152.
Total liabilities. Add lines 17 through 25 Organizations that follow FASB ASC 958, check here	J4,00J.	26	29,132.
<u> </u>			
and complete lines 27, 28, 32, and 33.	919,437.	27	961,643.
Net assets without donor restrictions	313,437.	28	301,043.
Net assets with donor restrictions Organizations that do not follow EASP ASC 958 check here		20	
- · · · · · · · · · · · · · · · · · · ·			
		20	
		-	
-	919.437.	-	961,643.
			990,795.
Organ and co Capita Paid-in Retain Total r	bizations that do not follow FASB ASC 958, check here complete lines 29 through 33. all stock or trust principal, or current funds are capital surplus, or land, building, or equipment fund are dearnings, endowment, accumulated income, or other funds are tassets or fund balances are liabilities and net assets/fund balances	pomplete lines 29 through 33. al stock or trust principal, or current funds on or capital surplus, or land, building, or equipment fund sed earnings, endowment, accumulated income, or other funds net assets or fund balances 919, 437.	prizations that do not follow FASB ASC 958, check here complete lines 29 through 33. all stock or trust principal, or current funds 29 through 30 and or capital surplus, or land, building, or equipment fund 30 and ed earnings, endowment, accumulated income, or other funds 31 and assets or fund balances 919,437. 32

Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1		96,7	
2	Total expenses (must equal Part IX, column (A), line 25)	2		11,2	
3	Revenue less expenses. Subtract line 2 from line 1	3		14,5	
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4		19,4	
5	Net unrealized gains (losses) on investments	5		56,7	44.
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	9	51,6	43.
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	e O.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	d on a			
	separate basis, consolidated basis, or both:				
	X Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b		X
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	e basis,			
	consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of th	e audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		20	:	X
	If the organization changed either its oversight process or selection process during the tax year, explain on Sch	nedule O			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the				
	Uniform Guidance, 2 C.F.R. Part 200, Subpart F?		3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required				
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b		

SCHEDULE A

(Form 990)

Total

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

MENTAL HEALTH COLLABORATIVE, INC.

Employer identification number 83-3765472

Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 7 X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV. Sections A and C. its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type III, Type III functionally integrated, or Type III non-functionally integrated supporting organization. f Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) Is the organization listed (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other ì your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) Yes No above (see instructions))

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support									
Cale	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total			
1	Gifts, grants, contributions, and									
	membership fees received. (Do not									
	include any "unusual grants.")		35,884.	141,611.	196,863.	339,864.	714,222.			
2	Tax revenues levied for the organ-									
	ization's benefit and either paid to									
	or expended on its behalf									
3	The value of services or facilities									
	furnished by a governmental unit to									
	the organization without charge									
4	Total. Add lines 1 through 3		35,884.	141,611.	196,863.	339,864.	714,222.			
5	The portion of total contributions									
	by each person (other than a									
	governmental unit or publicly									
	supported organization) included									
	on line 1 that exceeds 2% of the									
	amount shown on line 11,									
	column (f)						98,464.			
	Public support. Subtract line 5 from line 4.						615,758.			
Sec	tion B. Total Support					-				
	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020 141,611.	(d) 2021	(e) 2022	(f) Total 714,222.			
7	Amounts from line 4		35,884.	141,611.	196,863.	339,864.	714,222.			
8	Gross income from interest,									
	dividends, payments received on									
	securities loans, rents, royalties,		40.4-4							
	and income from similar sources	1,549.	19,476.	23,413.	30,240.	13,933.	88,611.			
9	Net income from unrelated business									
	activities, whether or not the									
	business is regularly carried on									
10	Other income. Do not include gain									
	or loss from the sale of capital				20 000	1 004	20 866			
	assets (Explain in Part VI.)				30,962.	1,804.	32,766.			
11	Total support. Add lines 7 through 10						835,599.			
12	Gross receipts from related activities,					12	118,490.			
13	First 5 years. If the Form 990 is for the	ŭ	rst, second, third,	fourth, or fifth tax	year as a section 5	501(c)(3)	77			
<u></u>	organization, check this box and stor						X			
	etion C. Computation of Publ			I (f)		44	0/			
	Public support percentage for 2022 (15	<u>%</u>			
15	Public support percentage from 2021 33 1/3% support test - 2022. If the o					•	<u>%</u>			
10a	stop here. The organization qualifies	· ·		,		,				
h	33 1/3% support test - 2021. If the o									
		-								
17 a	and stop here. The organization qualifies as a publicly supported organization									
		-								
	and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization									
h	10% -facts-and-circumstances tes	_			-					
~	more, and if the organization meets the	-								
	organization meets the facts-and-circ				-					
18	Private foundation. If the organization									
	and organization	J. 10011 U	10, 10	, , ,	,					

Schedule A (Form 990) 2022

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support	clow, picase com	pioto i art ii.j				
	endar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
	Gifts, grants, contributions, and	, ,	, ,	` ,	<u> </u>	1	` ` `
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that						
Ŭ	are not an unrelated trade or bus- iness under section 513						
4	Tax revenues levied for the organ-						
_	ization's benefit and either paid to or expended on its behalf						
_	The value of services or facilities						
5	furnished by a governmental unit to the organization without charge						
6	***						
	Total. Add lines 1 through 5	<u> </u>		+	+	+	
	Amounts included on lines 1, 2, and 3 received from disqualified persons						
k	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
Se	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
k	Unrelated business taxable income						
	(less section 511 taxes) from businesses acquired after June 30, 1975						
c	Add lines 10a and 10b						
	Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
	Total support. (Add lines 9, 10c, 11, and 12.)	<u> </u>				1	
14	First 5 years. If the Form 990 is for the	ne organization's f	irst, second, third,	fourth, or fifth tax	year as a section	501(c)(3) organizat	ion,
_	check this box and stop here						<u></u>
	ction C. Computation of Publ						
15	Public support percentage for 2022 (I	line 8, column (f),	divided by line 13,	column (f))		15	%
	Public support percentage from 2021					16	%
Se	ction D. Computation of Inves	stment Incom	ne Percentage				
17	Investment income percentage for 20					17	%
18	Investment income percentage from 2	2021 Schedule A,	Part III, line 17			18	%
19a	a 33 1/3% support tests - 2022. If the	-					17 is not
	more than 33 1/3%, check this box a	nd stop here. The	organization qual	ifies as a publicly s	supported organiz	ation	
k	33 1/3% support tests - 2021. If the line 18 is not more than 33 1/3%, che	•			•	•	
20	Private foundation. If the organization			•		· ·	

Part IV | Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

1		Yes	No
	1		
	2		
	3a		
	3b		
	- CL		
	3с		
	4a		
	4b		
	40		
	4c		
	5a		
	อส		
	5b		
	5c		
	e		
	6		
	7		
	8		
	0-		
	9a		
	9b		
	9с		
	10a		
	10b		
dule	A (Forr	n 990)	2022

Par	t IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on line 11a above?	11b		
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		
Sect	tion B. Type I Supporting Organizations	•		
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one	or		
	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's office			
	directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)			
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one suppor organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sect	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sect	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see instruc	tions).		
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructio	ns).	
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
	Parent of Supported Organizations. Answer lines 3a and 3b below.			
	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		L

Pai	t V Type III Non-Functionally Integrated 509(a)(3) Supporti	ng Orgar	nizations	
1	Check here if the organization satisfied the Integral Part Test as a qualifying	ing trust on	Nov. 20, 1970 (explain in I	Part VI). See instructions.
	All other Type III non-functionally integrated supporting organizations mu-	st complete	Sections A through E.	
Sect	on A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	on B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	on C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-function	ally integrate	ed Type III supporting ora	anization (see
	instructions).	, 0		,

Schedule A (Form 990) 2022

Pai	rt V Type III Non-Functionally Integrated 509	(a)(3) Supporting Orga	anizations _{(contint}	ued)	
Sect	ion D - Distributions				Current Year
1	Amounts paid to supported organizations to accomplish exe	mpt purposes		1	
2	Amounts paid to perform activity that directly furthers exemp	ot purposes of supported			
	organizations, in excess of income from activity			2	
3	Administrative expenses paid to accomplish exempt purpose	es of supported organization	is	3	
4	Amounts paid to acquire exempt-use assets			4	
5	Qualified set-aside amounts (prior IRS approval required - pro	ovide details in Part VI)		5	
6	Other distributions (describe in Part VI). See instructions.	•		6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to which the	he organization is responsive			
	(provide details in Part VI). See instructions.			8	
9	Distributable amount for 2022 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount			10	
	•	(i)	(ii)		(iii)
Sect	ion E - Distribution Allocations (see instructions)	Excess Distributions	Underdistribution Pre-2022	ns	Distributable Amount for 2022
1	Distributable amount for 2022 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2022 (reason-				
	able cause required - explain in Part VI). See instructions.				
3	Excess distributions carryover, if any, to 2022				
а	From 2017				
b	From 2018				
С	From 2019				
d	From 2020				
е	From 2021				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
h	Applied to 2022 distributable amount				
i	Carryover from 2017 not applied (see instructions)				
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2022 from Section D,				
	line 7: \$				
а	Applied to underdistributions of prior years				
b	Applied to 2022 distributable amount				
С	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2022, if				
	any. Subtract lines 3g and 4a from line 2. For result greater				
	than zero, explain in Part VI. See instructions.				
6	Remaining underdistributions for 2022. Subtract lines 3h				
	and 4b from line 1. For result greater than zero, explain in				
	Part VI. See instructions.				
7	Excess distributions carryover to 2023. Add lines 3j				
	and 4c.				
8	Breakdown of line 7:				
а	Excess from 2018				
	Excess from 2019				
	Excess from 2020				
	Excess from 2021				

Schedule A (Form 990) 2022

e Excess from 2022

Part		Part I\ ine 1;	V, Se Part on D,	ection t IV, S , lines	n A, li Secti s 5, 6	ines on D	1, 2, , line	3b, 3 s 2 a	3c, 4 and 3	b, 4c 3; Par	, 5a, 6 t IV, 5	6, 9a Secti	ı, 9b, on E,	9c, , line	11a, s 1c,	11b , 2a,	by Par and 1 2b, 3a o com	1c; , an	Part I\ d 3b; l	/, Sec Part V	tion I , line	3, line 1; Pa	s 1 ar rt V, S	nd 2; Sectio	Part I	V, Sed ine 1e	ction C	C, V,
PART	II	., ,	SHC	DRT	Y	EAF	₹ E	XP	LAI	TAN	OI	N :																
THE	INI	TIZ	AL	PE	RI	OD	OF	T.	HE	OR	.GA1	NIZ	ZAT	'IO	N :	IS	FOR	ľ	HE	SHO	ORT	-YE	AR	СО	MME	INC]	ING	
2/27	/20	19	Αì	1D	EN	DIN	1G	ON	6.	/30	/20	019)															
							,																					

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements
Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Inspection

Name of the organization

MENTAL HEALTH COLLABORATIVE, INC.

Employer identification number 83-3765472

Pai	organizations Maintaining Donor Advise organization answered "Yes" on Form 990, Part IV, lin		s or Accounts.Complete if the
	organization answered Tes Off Offi 330, Faitty, iii	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	,	
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		_
5	Did the organization inform all donors and donor advisors in v	writing that the assets held in donor advi	sed funds
	are the organization's property, subject to the organization's	_	
6	Did the organization inform all grantees, donors, and donor a		
_	for charitable purposes and not for the benefit of the donor of		
Pai	t II Conservation Easements. Complete if the org		
1	Purpose(s) of conservation easements held by the organizati	on (check all that apply).	
	Preservation of land for public use (for example, recrea		f a historically important land area
	Protection of natural habitat	Preservation o	f a certified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualif	ied conservation contribution in the form	
	day of the tax year.		Held at the End of the Tax Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements		2b
С	Number of conservation easements on a certified historic str	ucture included in (a)	2c
d	Number of conservation easements included in (c) acquired a		
	historic structure listed in the National Register		
3	Number of conservation easements modified, transferred, rel	eased, extinguished, or terminated by th	e organization during the tax
	year		
4	Number of states where property subject to conservation eas		
5	Does the organization have a written policy regarding the per		
	violations, and enforcement of the conservation easements if		
6	Staff and volunteer hours devoted to monitoring, inspecting,	riandling of violations, and emorcing cor	iservation easements during the year
7	Amount of expenses incurred in monitoring, inspecting, hand	lling of violations, and enforcing conserv	ation easements during the year
•	Amount of expenses mounted in monitoring, inspecting, hand	ming of violations, and emoreting conserve	ation casements during the year
8	Does each conservation easement reported on line 2(d) above	ve satisfy the requirements of section 170	O(h)(4)(B)(i)
_	and section 170(h)(4)(B)(ii)?		
9	In Part XIII, describe how the organization reports conservati		
	balance sheet, and include, if applicable, the text of the footr	•	
	organization's accounting for conservation easements.	· ·	
Pai	t III Organizations Maintaining Collections or	f Art, Historical Treasures, or C	Other Similar Assets.
	Complete if the organization answered "Yes" on Form	990, Part IV, line 8.	
1a	If the organization elected, as permitted under FASB ASC 95	8, not to report in its revenue statement	and balance sheet works
	of art, historical treasures, or other similar assets held for public	olic exhibition, education, or research in f	urtherance of public
	service, provide in Part XIII the text of the footnote to its finar	ncial statements that describes these ite	ms.
b	If the organization elected, as permitted under FASB ASC 95	8, to report in its revenue statement and	balance sheet works of
	art, historical treasures, or other similar assets held for public	exhibition, education, or research in furt	therance of public service,
	provide the following amounts relating to these items:		
	(i) Revenue included on Form 990, Part VIII, line 1		\$
	(ii) Assets included in Form 990, Part X		
2	If the organization received or held works of art, historical tre-	asures, or other similar assets for financi	al gain, provide
	the following amounts required to be reported under FASB A		
а	Revenue included on Form 990, Part VIII, line 1		\$
	Assets included in Form 990, Part X		
LHA	For Paperwork Reduction Act Notice, see the Instructions	s for Form 990.	Schedule D (Form 990) 2022

232051 09-01-22

Sche	dule D (Form 990) 2022 MENTAL F	IEALTH COLL	ABORATIVE	E, INC.	83-	3765472	2 _{Pi}	age 2
Pai	rt III Organizations Maintaining C	ollections of Art,	Historical Tr	reasures, or	Other Similar A	ssets(contin	iued)	
3	Using the organization's acquisition, accession	n, and other records,	check any of the	following that n	nake significant use	of its		
	collection items (check all that apply):							
а	Public exhibition	d	Loan or exc	hange program				
b	Scholarly research	e l	Other					
С	Preservation for future generations							
4	Provide a description of the organization's co	llections and explain h	ow they further t	the organization	's exempt purpose ir	ı Part XIII.		
5	During the year, did the organization solicit or	receive donations of a	art, historical trea	asures, or other :	similar assets			
	to be sold to raise funds rather than to be ma	intained as part of the	organization's c	ollection?		Yes		□ No
Pai	rt IV Escrow and Custodial Arrang	jements. Complete	if the organization	on answered "Ye	es" on Form 990, Par	t IV, line 9, or		
	reported an amount on Form 990, Part	X, line 21.						
1a	Is the organization an agent, trustee, custodia	an or other intermediar	y for contribution	ns or other asse	ts not included			
	on Form 990, Part X?					. Yes		□No
b	If "Yes," explain the arrangement in Part XIII a							
						Amount	i	
С	Beginning balance				1c			
d	Additions during the year				1d			
е	Distributions during the year							
f	Ending balance							
	Did the organization include an amount on Fo					Yes		No
b	If "Yes," explain the arrangement in Part XIII.	Check here if the expla	anation has beer	n provided on Pa	art XIII			
	rt V Endowment Funds. Complete if							
	·	(a) Current year	(b) Prior year	(c) Two years b	ack (d) Three years I	oack (e) Four	years	back
1a	Beginning of year balance							
b	Contributions							
С	Net investment earnings, gains, and losses							
d	Grants or scholarships							
е	Other expenditures for facilities							
	and programs							
f	Administrative expenses							
g	End of year balance							
2	Provide the estimated percentage of the curre		ine 1g, column (a)) held as:	•			
а	Board designated or quasi-endowment	9	6	"				
b	Permanent endowment	%						
С	Term endowment 9	 ó						
	The percentages on lines 2a, 2b, and 2c shou	ıld equal 100%.						
За	Are there endowment funds not in the posses		on that are held a	and administered	d for the			
	organization by:	J				Γ	Yes	No
	(i) Unrelated organizations					3a(i)		
	(ii) Related organizations						\dashv	
b	If "Yes" on line 3a(ii), are the related organization	ions listed as required	on Schedule R?)		3b	\dashv	
4	Describe in Part XIII the intended uses of the							
Pai	t VI Land, Buildings, and Equipme							
	Complete if the organization answered		art IV, line 11a.	See Form 990, F	Part X, line 10.			
	Description of property	(a) Cost or other	i	t or other	(c) Accumulated	(d) Book	k valu	
	2000 Ipaga Si proporty	basis (investmer	1 ' '	(other)	depreciation	(4) 5001	· vaia	-
		,	. 	` '				

	Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a	Land				
b	Buildings				
С	Leasehold improvements				
	Equipment		1,974.	1,974.	0.
e	Other				
	I. Add lines 1a through 1e. (Column (d) must equa	l Form 990, Part X, colui	mn (B), line 10c.)		0.

Schedule D (Form 990) 2022

Schedule D (Form 990) 2022 MENTAL HEAL!	TH COLLABORAT	TIVE, INC.	83-3765472 _{Page}
Part VII Investments - Other Securities.			
Complete if the organization answered "Yes" ((a) Description of security or category (including name of security)	on Form 990, Part IV, line (b) Book value		st or end-of-year market value
	(b) Book value	(c) Welfied of Valuation. Go	St of cha of year market value
Financial derivatives Closely held equity interests			
3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
otal. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes" of			
(a) Description of investment	(b) Book value	(c) Method of valuation: Co	st or end-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)		-	
(7)			
(8)			
(9)			
Fart IX Other Assets.			
Complete if the organization answered "Yes"	on Form 000 Port IV line	alld Soc Form 900 Part V line	15
	Description	Tid. See Form 990, Fart X, line	(b) Book value
			(b) Book value
(1)			+
(2)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Fotal. (Column (b) must equal Form 990, Part X, col. (B) line			
Part X Other Liabilities.	,		
Complete if the organization answered "Yes"	on Form 990, Part IV, line	e 11e or 11f. See Form 990, Part)	K, line 25.
(a) Description of liability	·		(b) Book value
(1) Federal income taxes			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII....

Schedule D (Form 990) 2022

(8)

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)

Pa	t XI F	Reconciliation of Revenue per Audited Financial Sta	atements With Reven	ue per Return.	
	C	omplete if the organization answered "Yes" on Form 990, Part IV, lin	ne 12a.		
1	Total rev	enue, gains, and other support per audited financial statements		1	
2	Amounts	s included on line 1 but not on Form 990, Part VIII, line 12:			
а	Net unre	alized gains (losses) on investments	2a		
b	Donated	services and use of facilities	2b		
С	Recover	ies of prior year grants	2c		
d	Other (D	escribe in Part XIII.)	2d		
е		s 2a through 2d		2e	
3	Subtract	line 2e from line 1		3	
4	Amounts	s included on Form 990, Part VIII, line 12, but not on line 1:			
а	Investme	ent expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (D	escribe in Part XIII.)	4b		
С	Add line	s 4a and 4b		4c	
5		enue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.			
Pa		Reconciliation of Expenses per Audited Financial St	-	nses per Return.	
		omplete if the organization answered "Yes" on Form 990, Part IV, lin			
1	Total exp	penses and losses per audited financial statements		1	
2	Amounts	s included on line 1 but not on Form 990, Part IX, line 25:			
а	Donated	services and use of facilities	2a		
b	Prior year	ır adjustments	2b		
С	Other los	sses	2c		
d	Other (D	escribe in Part XIII.)	2d		
е	Add line	s 2a through 2d		2e	
3	Subtract	line 2e from line 1		3	
_	Amounts	singleded on Form 000. Dort IV line 05 but not on line 1:			
4		s included on Form 990, Part IX, line 25, but not on line 1:			
4 a		ent expenses not included on Form 990, Part VIII, line 7b	4a		
_	Investme		1		
a b	Investme Other (D	ent expenses not included on Form 990, Part VIII, line 7b	4b	4c	
a b c 5	Other (D Add lines Total exp	ent expenses not included on Form 990, Part VIII, line 7b escribe in Part XIII.) s 4a and 4b penses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1	4b		
a b c 5	Other (D Add line: Total exp rt XIII S	ent expenses not included on Form 990, Part VIII, line 7b escribe in Part XIII.) is 4a and 4b penses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1 supplemental Information.	4b 8.)	5	
a b c 5 Pa	Other (D Add line: Total exp rt XIII S de the de	ent expenses not included on Form 990, Part VIII, line 7b escribe in Part XIII.) s 4a and 4b enses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1 supplemental Information. scriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	4b 8.) 4; Part IV, lines 1b and 2b;	5	rt XI,
a b c 5 Pa	Other (D Add line: Total exp rt XIII S de the de	ent expenses not included on Form 990, Part VIII, line 7b escribe in Part XIII.) is 4a and 4b penses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1 supplemental Information.	4b 8.) 4; Part IV, lines 1b and 2b;	5	rt XI,
a b c 5 Pa	Other (D Add line: Total exp rt XIII S de the de	ent expenses not included on Form 990, Part VIII, line 7b escribe in Part XIII.) s 4a and 4b enses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1 supplemental Information. scriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	4b 8.) 4; Part IV, lines 1b and 2b;	5	rt XI,
a b c 5 Pa	Other (D Add line: Total exp rt XIII S de the de	ent expenses not included on Form 990, Part VIII, line 7b escribe in Part XIII.) s 4a and 4b enses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1 supplemental Information. scriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	4b 8.) 4; Part IV, lines 1b and 2b;	5	rt XI,
a b c 5 Pa	Other (D Add line: Total exp rt XIII S de the de	ent expenses not included on Form 990, Part VIII, line 7b escribe in Part XIII.) s 4a and 4b enses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1 supplemental Information. scriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	4b 8.) 4; Part IV, lines 1b and 2b;	5	rt XI,
a b c 5 Pa	Other (D Add line: Total exp rt XIII S de the de	ent expenses not included on Form 990, Part VIII, line 7b escribe in Part XIII.) s 4a and 4b enses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1 supplemental Information. scriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	4b 8.) 4; Part IV, lines 1b and 2b;	5	rt XI,
a b c 5 Pa	Other (D Add line: Total exp rt XIII S de the de	ent expenses not included on Form 990, Part VIII, line 7b escribe in Part XIII.) s 4a and 4b enses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1 supplemental Information. scriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	4b 8.) 4; Part IV, lines 1b and 2b;	5	rt XI,
a b c 5 Pa	Other (D Add line: Total exp rt XIII S de the de	ent expenses not included on Form 990, Part VIII, line 7b escribe in Part XIII.) s 4a and 4b enses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1 supplemental Information. scriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	4b 8.) 4; Part IV, lines 1b and 2b;	5	rt XI,
a b c 5 Pa	Other (D Add line: Total exp rt XIII S de the de	ent expenses not included on Form 990, Part VIII, line 7b escribe in Part XIII.) s 4a and 4b enses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1 supplemental Information. scriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	4b 8.) 4; Part IV, lines 1b and 2b;	5	rt XI,
a b c 5 Pa	Other (D Add line: Total exp rt XIII S de the de	ent expenses not included on Form 990, Part VIII, line 7b escribe in Part XIII.) s 4a and 4b enses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1 supplemental Information. scriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	4b 8.) 4; Part IV, lines 1b and 2b;	5	rt XI,
a b c 5 Pa	Other (D Add line: Total exp rt XIII S de the de	ent expenses not included on Form 990, Part VIII, line 7b escribe in Part XIII.) s 4a and 4b enses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1 supplemental Information. scriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	4b 8.) 4; Part IV, lines 1b and 2b;	5	rt XI,
a b c 5 Pa	Other (D Add line: Total exp rt XIII S de the de	ent expenses not included on Form 990, Part VIII, line 7b escribe in Part XIII.) s 4a and 4b enses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1 supplemental Information. scriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	4b 8.) 4; Part IV, lines 1b and 2b;	5	rt XI,
a b c 5 Pa	Other (D Add line: Total exp rt XIII S de the de	ent expenses not included on Form 990, Part VIII, line 7b escribe in Part XIII.) s 4a and 4b enses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1 supplemental Information. scriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	4b 8.) 4; Part IV, lines 1b and 2b;	5	rt XI,
a b c 5 Pa	Other (D Add line: Total exp rt XIII S de the de	ent expenses not included on Form 990, Part VIII, line 7b escribe in Part XIII.) s 4a and 4b enses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1 supplemental Information. scriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	4b 8.) 4; Part IV, lines 1b and 2b;	5	rt XI,
a b c 5 Pa	Other (D Add line: Total exp rt XIII S de the de	ent expenses not included on Form 990, Part VIII, line 7b escribe in Part XIII.) s 4a and 4b enses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1 supplemental Information. scriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	4b 8.) 4; Part IV, lines 1b and 2b;	5	rt XI,
a b c 5 Pa	Other (D Add line: Total exp rt XIII S de the de	ent expenses not included on Form 990, Part VIII, line 7b escribe in Part XIII.) s 4a and 4b enses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1 supplemental Information. scriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	4b 8.) 4; Part IV, lines 1b and 2b;	5	rt XI,
a b c 5 Pa	Other (D Add line: Total exp rt XIII S de the de	ent expenses not included on Form 990, Part VIII, line 7b escribe in Part XIII.) s 4a and 4b enses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1 supplemental Information. scriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	4b 8.) 4; Part IV, lines 1b and 2b;	5	rt XI,
a b c 5 Pa	Other (D Add line: Total exp rt XIII S de the de	ent expenses not included on Form 990, Part VIII, line 7b escribe in Part XIII.) s 4a and 4b enses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1 supplemental Information. scriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	4b 8.) 4; Part IV, lines 1b and 2b;	5	rt XI,
a b c 5 Pa	Other (D Add line: Total exp rt XIII S de the de	ent expenses not included on Form 990, Part VIII, line 7b escribe in Part XIII.) s 4a and 4b enses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1 supplemental Information. scriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	4b 8.) 4; Part IV, lines 1b and 2b;	5	rt XI,
a b c 5 Pa	Other (D Add line: Total exp rt XIII S de the de	ent expenses not included on Form 990, Part VIII, line 7b escribe in Part XIII.) s 4a and 4b enses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1 supplemental Information. scriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	4b 8.) 4; Part IV, lines 1b and 2b;	5	rt XI,
a b c 5 Pa	Other (D Add line: Total exp rt XIII S de the de	ent expenses not included on Form 990, Part VIII, line 7b escribe in Part XIII.) s 4a and 4b enses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1 supplemental Information. scriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	4b 8.) 4; Part IV, lines 1b and 2b;	5	rt XI,
a b c 5 Pa	Other (D Add line: Total exp rt XIII S de the de	ent expenses not included on Form 990, Part VIII, line 7b escribe in Part XIII.) s 4a and 4b enses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1 supplemental Information. scriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	4b 8.) 4; Part IV, lines 1b and 2b;	5	rt XI,
a b c 5 Pa	Other (D Add line: Total exp rt XIII S de the de	ent expenses not included on Form 990, Part VIII, line 7b escribe in Part XIII.) s 4a and 4b enses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1 supplemental Information. scriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	4b 8.) 4; Part IV, lines 1b and 2b;	5	rt XI,
a b c 5 Pa	Other (D Add line: Total exp rt XIII S de the de	ent expenses not included on Form 990, Part VIII, line 7b escribe in Part XIII.) s 4a and 4b enses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1 supplemental Information. scriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	4b 8.) 4; Part IV, lines 1b and 2b;	5	rt XI,

Schedule D (Form 990) 2022

SCHEDULE G (Form 990)

Department of the Treasury

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Employer identification number Name of the organization MENTAL HEALTH COLLABORATIVE, 83-3765472 Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply. Mail solicitations Solicitation of non-government grants b Internet and email solicitations Solicitation of government grants ☐ Phone solicitations In-person solicitations 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or No Yes key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (iii) Did (v) Amount paid (vi) Amount paid (i) Name and address of individual (iv) Gross receipts to (or retained by) have custody or control of contributions? (ii) Activity to (or retained by) fundraiser or entity (fundraiser) from activity organization listed in col. (i) Yes No 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

232081 10-27-22

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990) 2022

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000

		of fundraising event contributions and gr	oss income on Form 990	P-EZ, lines I and 60. List	events with gross receip	ots greater than \$5,000.
			(a) Event #1 GOLF	(b) Event #2	(c) Other events NONE	(d) Total events
Revenue			TOURNAMENT		-10-1-	(add col. (a) through
			(event type)	(event type)	(total number)	col. (c))
eve	1	Gross receipts	71,055.			71,055.
Œ						
	2	Less: Contributions	57,375.			57,375.
	3	Gross income (line 1 minus line 2)	13,680.			13,680.
	4	Cash prizes				
	5	Noncash prizes				
es	5	Noncasti prizes				
ens	6	Rent/facility costs				
Direct Expenses						
əct	7	Food and beverages	24,469.			24,469.
Ë						
	8	Entertainment	2 200			2 200
	9	Other direct expenses	3,308.			3,308. 27,777.
		Direct expense summary. Add lines 4 through	. ,			-14,097.
Pa	rt I	Net income summary. Subtract line 10 from li Gaming. Complete if the organization is		000 Part IV line 10 or		14,097.
		\$15,000 on Form 990-EZ, line 6a.	answered res on rom	1990, 1 art 10, iiile 19, 01	reported more triain	
		,	(-) Discour	(b) Pull tabs/instant	(-) Other and a section of	(d) Total gaming (add
Revenue			(a) Bingo	bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c))
eve.						
ш_	1	Gross revenue				
es	2	Cash prizes				
seus	_	Nanagala niina				
Direct Expenses	3	Noncash prizes				
ect	4 Rent/facility costs					
₫	•					
	5	Other direct expenses				
			Yes %	Yes %	Yes %	
	6	Volunteer labor	No No	└── No	└ No	
	7	Direct expense summary. Add lines 2 through	h 5 in column (d)			
		Net gaming income summary. Subtract line 7	from line 1 column (d)			
	0	Net garning income summary. Subtract line 7	from line 1, column (a)			<u> </u>
9	Ent	er the state(s) in which the organization condu	ucts gaming activities:			
		he organization licensed to conduct gaming a		states?		Yes No
		No," explain:				
		ere any of the organization's gaming licenses re			year?	Yes No
b	If "	Yes," explain:				

232082 10-27-22 Schedule G (Form 990) 2022

Schedule G (Form 990) 2022 MENTAL HEALTH COLLABORATIVE, INC.	83-3765472 Page 3
11 Does the organization conduct gaming activities with nonmembers?	Yes No
12 Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed	
to administer charitable gaming?	Yes No
13 Indicate the percentage of gaming activity conducted in:	
a The organization's facility	
b An outside facility	
14 Enter the name and address of the person who prepares the organization's gaming/special events books and re	
Name	
Address	
15a Does the organization have a contract with a third party from whom the organization receives gaming revenue?	Yes No
b If "Yes," enter the amount of gaming revenue received by the organization \$ and the	amount
of gaming revenue retained by the third party \$	
c If "Yes," enter name and address of the third party:	
Name	
Address	
16 Gaming manager information:	
Name	
Gaming manager compensation \$	
Description of services provided	
Director/officer Employee Independent contractor	
independent contractor	
47 Mandatani diatrihi itiana	
Mandatory distributions:a Is the organization required under state law to make charitable distributions from the gaming proceeds to	
retain the state gaming license?	Yes No
b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spe	
organization's own exempt activities during the tax year \$	ant in the
Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and	(v): and Part III lines 9 9h 10h
15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.	(7), and rare in, in 65 6, 65, 765,
100, 100, 10, and 110, as applicable. New provide any additional information.	

Schedule G	(Form 990) Supplemental Infor	MENTAL	HEALTH	COLLABORATIVE	E, INC.	83-3765472 Page 4
Part IV	Supplemental Infor	mation (con	tinued)			

SCHEDULE O (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or Form 990-EZ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047 Open to Public

Inspection

Name of the organization

MENTAL HEALTH COLLABORATIVE, INC. **Employer identification number** 83-3765472

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: TEACHING MENTAL HEALTH LITERACY TO SCHOOLS, ORGANIZATIONS AND WHOLE COMMUNITIES. WE ARE DEDICATED TO ENDING STIGMA AND IMPROVING MENTAL HEALTH LITERACY ACROSS COMMUNITIES IN THE U.S. BY MOVING AWAY FROM A CRISIS BASED RESPONSE TOWARD A MODEL OF PREVENTION THROUGH EDUCATION AND AWARENESS. WE FIRMLY BELIEVE THAT NO ONE SHOULD SUFFER IN SILENCE AND THAT A FOUNDATIONAL EDUCATION IN MENTAL HEALTH IS CRITICAL FOR EVERYONE'S HEALTH. OUR VISION IS OF INFORMED COMMUNITIES WHERE PEOPLE FLOURISH, LIVE THE LIVES THEY IMAGINE FOR THEMSELVES AND ENGAGE IN THE PROMOTION OF MENTAL WELL-BEING.

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: MOVING AWAY FROM A CRISIS BASED RESPONSE TOWARD A MODEL OF PREVENTION THROUGH EDUCATION AND AWARENESS. WE FIRMLY BELIEVE THAT NO ONE SHOULD SUFFER IN SILENCE AND THAT A FOUNDATIONAL EDUCATION IN MENTAL HEALTH IS CRITICAL FOR EVERYONE'S HEALTH. OUR VISION IS OF INFORMED COMMUNITIES WHERE PEOPLE FLOURISH, LIVE THE LIVES THEY IMAGINE FOR THEMSELVES AND ENGAGE IN THE PROMOTION OF MENTAL WELL-BEING.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS: PROGRAMMING TO SCHOOLS, ORGANIZATIONS, AND COMMUNITIES IN MASSACHUSETTS AS WELL AS INTO OTHER STATES. OUR PROGRAMS PROVIDE CRITICAL LITERACY EDUCATION THAT EVERYONE NEEDS.

FORM 990, PART VI, SECTION B, LINE 11B:

THE BOARD OF DIRECTORS REVIEWED AND APPROVED THE FORM 990 PRIOR TO ITS LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Schedule O (Form 990) 2022 Schedule O (Form 990) 2022 Page 2

Name of the organization

MENTAL HEALTH COLLABORATIVE, INC.

Employer identification number 83-3765472

FILING.

FORM 990, PART VI, SECTION B, LINE 12C:

ORIENTATION PROCESS FOR NEW EMPLOYEES AND BOARD MEMBERS. IN ADDITION,
BOARD MEMBERS HAVE TO SIGN ACKNOWLEDGMENT FORM AT ANNUAL MEETING.

FORM 990, PART VI, SECTION B, LINE 15A:

THE BOARD OF DIRECTORS RESEARCHES PUBLICLY AVAILABLE DATA FOR COMPARABLE POSITIONS. THIS DATA INCLUDES SALARIES AND BENEFITS FROM SIMILAR ORGANIZATIONS (LOOKING AT GEOGRAPHIC AREA, ORGANIZATION'S BUDGET, EXPERIENCE OF EXECUTIVE DIRECTOR AND/OR STAFF, PERFORMANCE OF EXECUTIVE DIRECTOR AND/OR STAFF). THEY ALSO TAKE OTHER FACTORS INTO ACCOUNT, SUCH AS PERFORMANCE REVIEWS, ACCOMPLISHMENTS, AND RISK TO THE ORGANIZATION OF LOSING THE EXECUTIVE DIRECTOR OR EMPLOYEE. ONCE A SALARY IS DECIDED UPON, IT IS VOTED ON BY THE BOARD. THE BOARD SECRETARY DOCUMENTS THIS DECISION AND THE DECISION—MAKING PROCESS IN THE MEETING MINUTES, INCLUDING WHO WAS INVOLVED AND WHAT DATA AND OTHER FACTORS WERE USED IN MAKING THIS DETERMINATION.

FORM 990, PART VI, SECTION C, LINE 19:

FORM 1023 IS AVAILABLE UPON REQUEST. FORM 990 IS AVAILABLE ON GUIDESTAR

AND THE IRS WEBSITE. FORM 990 AND GOVERNING DOCUMENTS ARE AVAILABLE ON THE

MASSACHUSETTS ATTORNEY GENERAL'S WEBSITE.